QUESTION 1.
Masterman (1992) suggests that construction procurement systems may be categorised into three distinctive groups, namely:
   a) Separated and co-operative
   b) Integrated
   c) Management-orientated

Describe the unique characteristics of each of these groups, indicating situations where they would most appropriately be adopted. In addition, identify the principal participants within each system, and briefly explain their primary roles and responsibilities within each system. The stakeholders to be identified should include, where appropriate, Clients; Professional Architect; Professional Quantity Surveyor; Professional Structural / Civil Engineer; Professional Consulting Engineer (Electrical / Mechanical etc); Professional Project Manager; Main Contractor; Suppliers (material and / or labour) to Main Contractor; Subcontractors; Nominated / Selected Subcontractors

(40 Marks)
Identify the principal theorists within the field of Scientific Management and clearly describe their contributions to the body of knowledge. Provide examples of how these theories have been accommodated within the construction industry.

(40 marks)

QUESTION 3
Describe in detail the nature of Belbin’s Team Role theory. Observe the members of your group in this module, and describe the roles that each one fulfills within the group dynamic.

(20 Marks)

Total marks available = 100